Securing EU Research Funding by Communicating and Demonstrating Societal Impact

Demonstrating impact 1.5 hrs













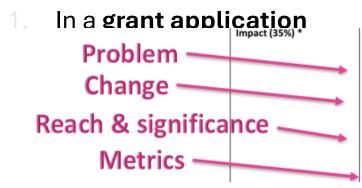
AGENDA

- Methods and Tools
- Interdisciplinary pathways
- How to bridge your research project from theory to practice?

Don't try to do everything

ASK YOURSELF

What planned impact do I need to demonstrate:



Impact for these assessment purposes may include social, economic, environmental or health benefits.

- Clear definition of unmet needs and proposal as a response (5%)
- Benefit from the activity is enjoyed by organisations or populations with needs aligned to Mission targets (10%)
- Scale, volume and duration of benefit (either breadth, depth or both) in relation to status quo (10%)
- Evaluation mechanisms of impact identified (10%)

2. What info do I commit to providing **evidence of** (or that I KPIs /can expolite the gain on the project is th

Milestones — outcomes

Food

and -

towards

qualitative

long term

data +

impact

proxies

goals and

policies

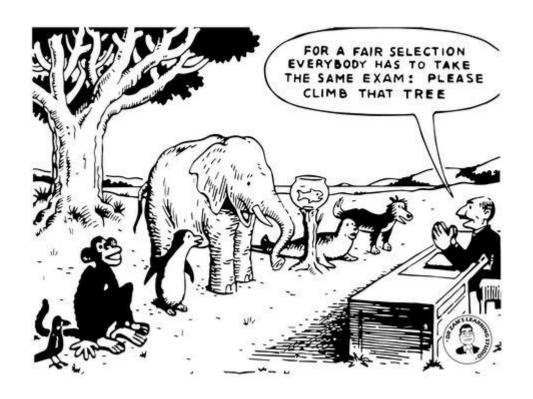








ASK YOURSELF



Finding the source of bovine TB on farms

BBSRG-funded researchers are working with Defra and UK farmers to identify sources of bovine tuberculosis (bTB) on farms. Earlier research found that cattle can catch bTB from badgers, and vice versa. However badgers rarely come close enough to cattle to transfer the disease directly, so how do they pass it on to cattle?

Using advanced DNA sequencing techniques developed during the project to detect the pathoger, the researchers, led by Professor Elizabeth Wellington at the University of Warwick, studied 20 farms in Cornwall where bTB was present. They found that bTB could survive in the farm environment. In particular, the bacteria were present in badger and cattle faceces, as well as in manure, slurry and water

troughs. These are a previously unrecognised source of the disease, which can cost the UK £70m per year.

Wellington and team are now working on a field or penside test to detect the bovine TB pathogen to help farmers protect their herds.

£34k

Average cost of controlling a bovine TB outbreak on a farm

10,000

Number of samples processed during the project

£938k





Soil microbe research influences crop growing practices

Research into the impacts of soil surface microbes on agricultural soils has informed practices for growers associated with UK supermarket Waltrose

Researchers at Cranfield University, the University of Nottingham and Swansea University used funding from BBSRC, NERC and Defra to develop a new method based on CT scanning to visualise and measure the structure of the top 1-2mm of arable soil. This helped them understand how rainfall and microbes interact to affect the formation of soil crusts. They found that microbes play a major role in soil structural dynamics in this surface zone, especially affecting water filtration, soil erosion and seedling emergence.

Growers in the Waltrose Agronomy Group are using this information to adapt their soil management practices to minimise soil disturbance and encourage surface microbiota development, leading to better quality soils and improved growing success. Much other research is also showing that minimising physical disturbance to soils via no-till or reduced till practices has additional benefits to soil health.

Proportion of our food directly or indirectly produced

from soils

1-2mm

Depth of soil surface studied with the new

1_{bn}

Number of microbial cell per typical teaspoon of topsoil

£385k

Value of BBSRC Responsive Mode investment for the project







DEMONSTRATING IMPACT - CONSIDER

- What do you mean by impact?
- Don't mistake ouputs or early stage outcomes for impact
- Short-medium-long term what can you claim?
- Positive or negative?
- Direct or indirect?
- Will your work affect a linked issue? Systemic view
- Significance
- Reach
- Attribution / contribution



IMPACT CAN BE

- NEW PRODUCTS OR PROCESSES
- KNOWLEDGE EXCHANGE
- NEW COMPANIES AND JOB CREATION
- SKILLS DEVELOPMENT
- ENHANCING QUALITY OF LIFE AND HEALTH
- INTERNATIONAL DEVELOPMENT
- INCREASING EFFECTIVENESS OF PUBLIC SERVICES AND POLICY



IMPACT MUST

Reach the beneficiary



Create change



POSITIVE OR NEGATIVE

Some activities can create both positive and negative impact. For example, if we think about increased agricultural output due to pesticide use....

Positive impact

- Revenue from crops
- Availability of food

Negative impact

- Biodiversity loss
- Cost of pesticides to farmers

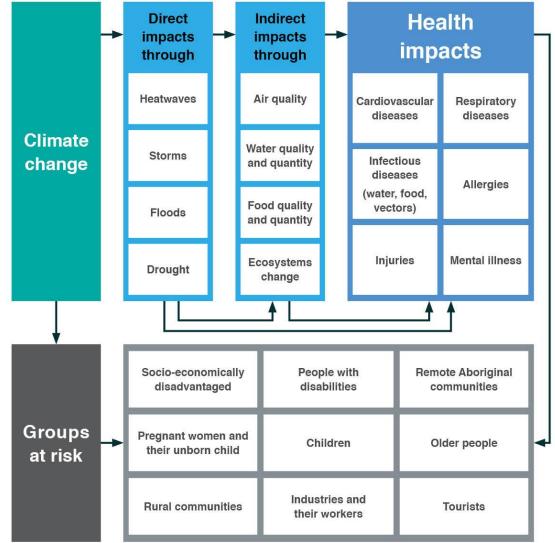








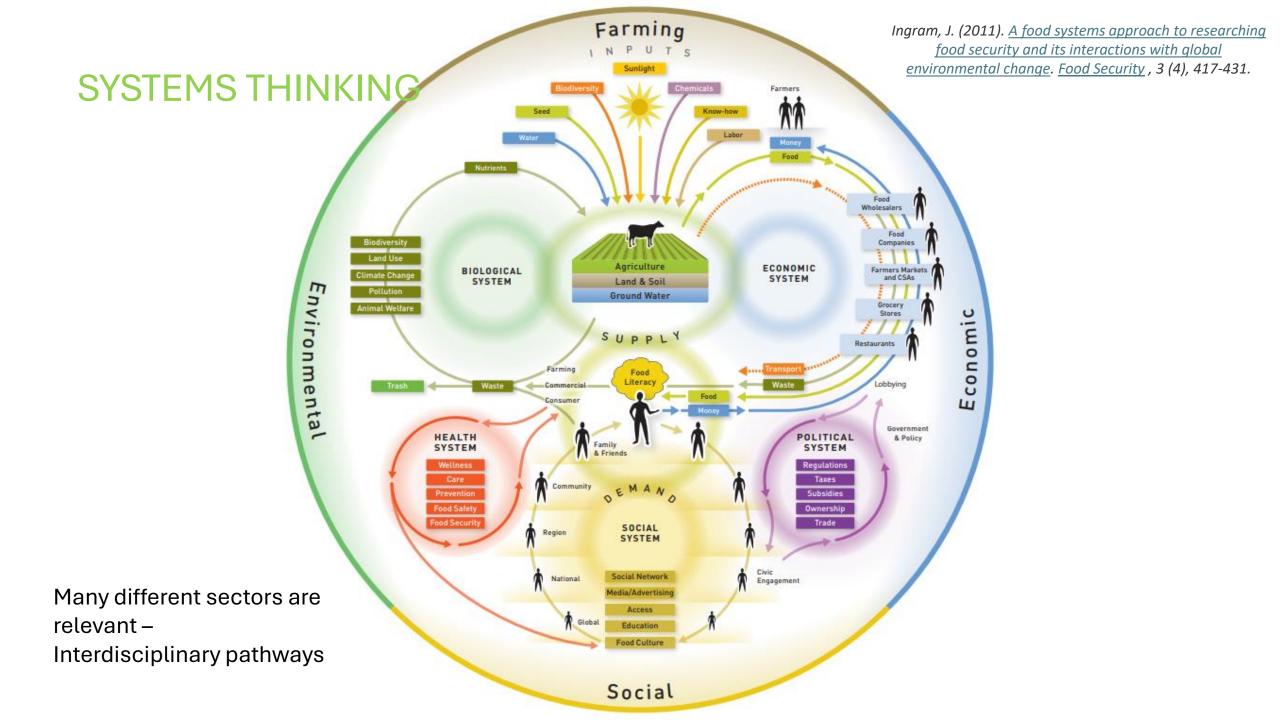
DIRECT OR INDIRECT





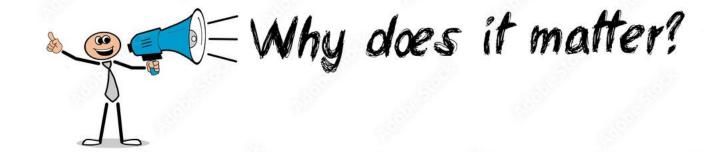






SIGNIFICANCE

- Is the impact short term or enduring?
- Is the impact
 - Meaningful?
 - ✓ Valuable?
 - √ Beneficial?



"The degree to which the impact has enabled, enriched, influenced, informed or changed the performance, policies, practices, products, services, understanding, awareness or wellbeing of the beneficiaries."







REACH

How many people and over what distance are you affecting?

"The extent and/or diversity of the potential beneficiaries that have been

reached"







If you reach 50 people, have you reached 100% of a small group that suffer from a particular ailment or 0.1% of a group who have that condition?











		0	1	REACH 2	3	4
	0	0	0.5	1	1.5	2
CE	1	0.5	1	1.5	2	2.5
SIGNIFICANCE	2	1	1.5	2	2.5	3
SIG	3	1.5	2	2.5	3	3.5
	4	2	2.5	3	3.5	4

Four Star	Outstanding impact in terms of the reach and significance	
Three Star	Very considerable impacts in terms of their reach and significance	
Two Star	Considerable impacts in terms of their reach and significance	
One Star	Recognised but modest impacts in terms of their reach and significance	
Unclassified	The impact is little or no reach and significance or the impact was not eligible or not underpinned by excellent research	







CONTRIBUTION

- Now imagine that winning project what if none of the impact evidenced was linked to EIT Food support? With a contribution of 0% that impact would not be something we could claim.
- Indirect impact frequently carries a lower contribution to impact as there are external steps in the impact pathway.
- Would the impact have happened anyway over time? If so the expediated impact is what we can claim.
- Did support from EIT Food remove a barrier and directly lead to impact? If yes, then our contribution would be closer to 100%.



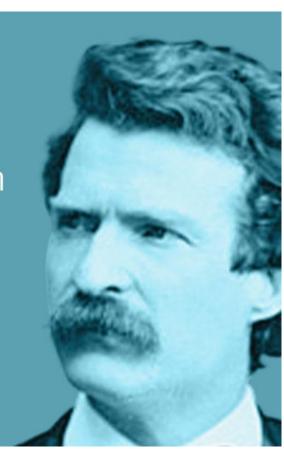






"Data is like garbage. You'd better know what you are going to do with it before you collect it."

Mark Twain



SIMPLE LOGIC MODEL



INPUT:

Building, supporting and growing an innovation ecosystem. This includes mobilising stakeholders and attracting resources to commit themselves to the EIT Community.

ACTIVITIES:

Activities with a focus on Knowledge Triangle Integration (KTI): entrepreneurial education, research-based innovation and business development and support services.

OUTPUT:

Output of the activities such as opening up networks, incubating innovative business ideas, training "change agents" and developing and supporting start-ups. Output can also function as new input for the ecosystem and activities.

OUTCOME:

The application/use of the output so it adds value (e.g. job creation, turnover, new products and services). Outcome can also function as new input for the ecosystem and activities.

IMPACT:

Large-scale societal and economic impact, as measured by e.g. emission reduction, revenues and employment.







EXAMPLE: EXPANDED LOGIC MODEL

*Outputs are products, tools or services that are delivered within the timescale of a project.

Work Package	Outputs*	Stakeholder	Barriers	Opportunities (outcomes)	Measurable Indicators	Impact Goals
Workshops for the public (sign up) - Food handling certification & agri food entrepreneurship & Germinado ngo community farm (producing neighbourhoods - urban agriculture and regen agri) Business Creation mentoring Existing business expansion & support (women) Networking big events (2) between participant community - careers fair / presentation from start-ups (I did it so can you) - invite press / angel investors	City focused blueprint (Process document) Updated (targeted) teaching material Database of participants Future thinking group creation (longitudinal pipeline) Food handling cert qualifications Potential business ideas dream board from entrepreneurship course Vouchers provided	220 Individuals BAME Women Disabled LGBTI Non-natives Low-income households <24 years old NGOs existing networks Local charities Local government representatives (policy and regulators) Local farms and food banks Local news / press Local Start-Ups and SMEs in the agrifood sector Funders	Reach the most impactful beneficiaries Lack of participation engagement Showing value of participation Pride / shame Time availability Language barriers Funding for NGOS Care obligations	Housing solutions Jobs Identifying community needs Marginalised group inclusivity Matriarch-led wider community reach Community advocates Charity ambassadors NGO staff / volunteer training / skills Follow - up business mentoring (6 hrs each) Piggy backing / extra exploitation from two countries and using existing NGO networks Included capacity for scoping emergent opportunities (Lithuania) Start-ups designed / tested Reduced community segregation Participants create a start-up Improved access to affordable, healthy food Improved food security Establishment of new urban farming locations Shorter food transport routes	 # participants # key champions identified # follow-up requests # repurposed educational materials # published material and engagement figures Expanding impact reach via EIT Food impact goals # certificated food handlers # employed community workshop leaders # new business ideas / designed # vouchers provided to entrepreneurs # urban food production initiatives # community eves 	Regenerative agriculture through urban farming Employment # participants who access careers in food handling Improved access to healthy and sustainable food Improved wellbeing and health Improved community cohesion Shorter supply routes/chains Improved food security Improved access to affordable healthy food

EXAMPLE: IMPACT SUMMARY The Logic

Impact Statement

"We plan to identify and reformulate to improve 8-10 regularly eaten Afro-Caribbean and Asian focused foods sold in convenience stores in Lambeth and Southwark that are currently contributing to unhealthy diets and the associated health care burden of Non-Communicable Diseases in these boroughs."

The Need

In 2021, 26% of adults in England were obese, with figures as high as 34% in the most deprived areas of the Uk. Obesity and overweight-related ill health are estimated to cost the NHS £6.1billion annually^[1]. Public Health England have already successfully demonstrated^[2] that reformulation to lower levels of sugar, salt, calories and saturated fat places the least burden on the public in terms of improving diets as there is no need for individuals to consciously review and sustain changes to what they eat. For example, the UK's salt reduction programme saw reductions in foods of up to 50% and the lowering of average intakes by 11%. The 'Impact on Urban Health' proposal will utilise this proven approach to target key products consumed by high-risk populations in [3] two London boroughs which have known areas of deprivation and are showing elevated rates of obesity and cardiovascular disease.

- 997,750 consumers in the target boroughs using convienace stores
- Identification of top 10 products that are 1) popular purchases and 2) have high calories, saturated fat, salter sugar content

Possible reach of intervention

Uptake and effect

- Consumer trials to confirm acceptance of changes to taste, texture or appearance
- Calculation of avaerage diet contribution of the new products

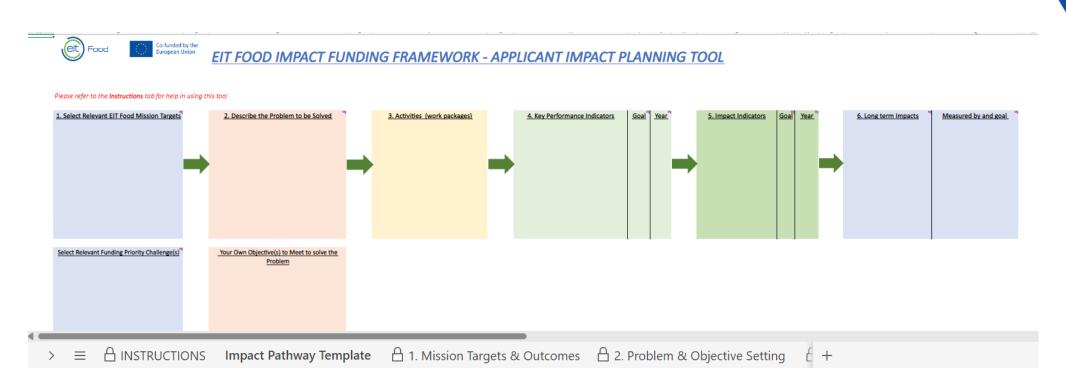
• A 20% reduction in calorie intakes for 997,750 people could potentially mitigate (over 5 years) 531 premature deaths, save the NHS £66.7 Million in healthcare costs and save social care costs of around £67.4 Million, over a 25-year period³.

Impact significance example

The Targets

EXAMPLE: IMPACT PLANNING TOOL

Media centre | EIT FoodHIVE

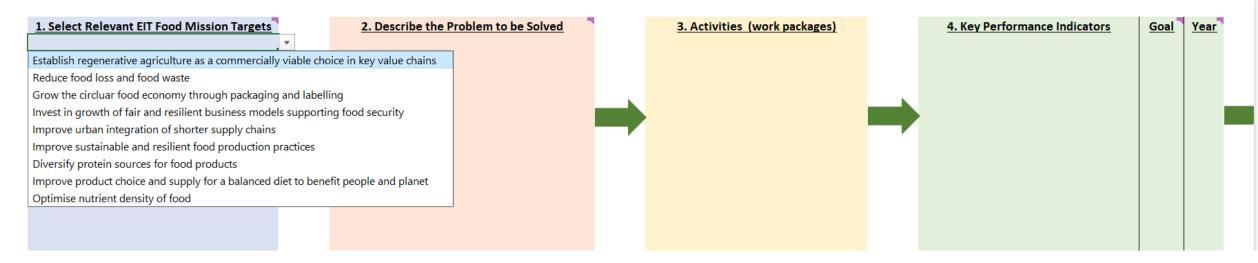


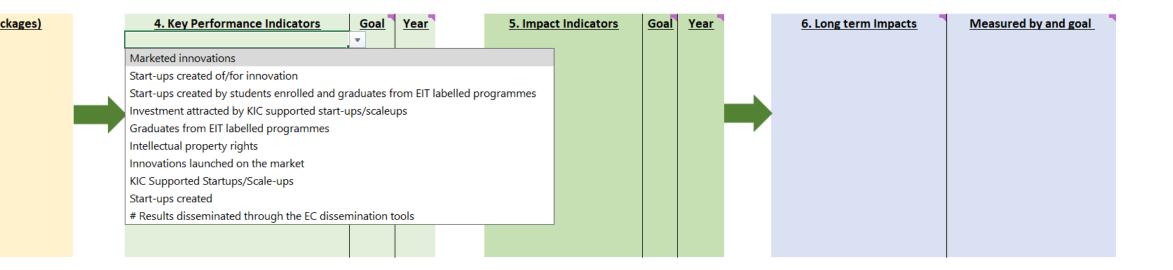


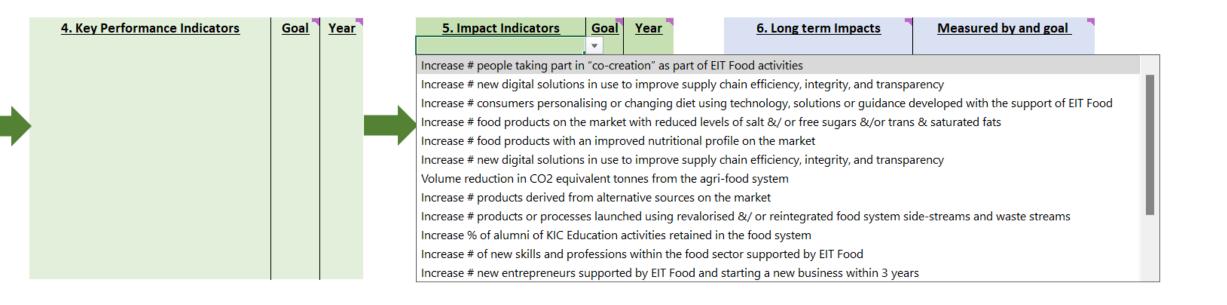


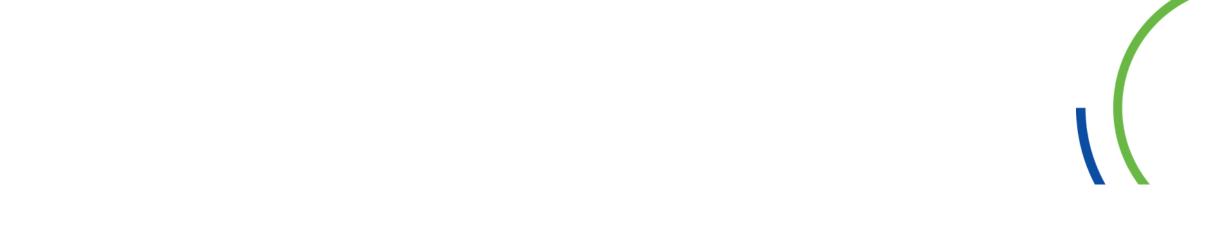
EIT FOOD IMPACT FUNDING FRAMEWORK - APPLICANT IMPACT PLANNING T

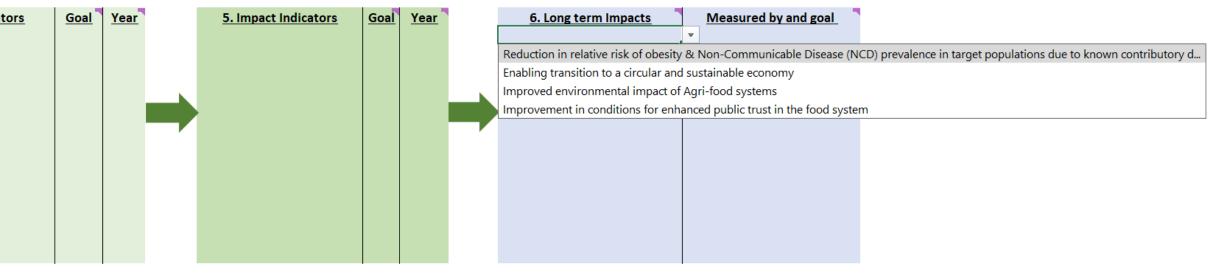
Please refer to the **Instructions** tab for help in using this tool











THEORY OF CHANGE

Integration

EIT Food's Programme for Change 2023-2025 **KPIs Delivery Programmes** Objectives Action **Progress Indicator** Multi-Year Impact Reduced risk of NCD leading Better choices & **Healthier Lives** Reducing causal links to increased Health through Food between diet & NCDs (Competitive Calls, EIT Food Corporate Actions & Infrastructure Programmes) Better products Delivery Programmes & Funding Adjusted Life Years Project & Programme results aligned to Priorities Reduction in harmful Reduction in CO2 and Overcoming the worst Net Zero Food harms from other factors food system causes of environmental effects System measured in CO2 equivalent environmental harm of food system Fully Transparent, Reduced € burden of Preventing threats to Reducing quantified cost Resilient and Fair food integrity and supply food insecurity and consequences through causes of food insecurity use of digital technology Food System integrity incidents Increased growth in a Growth in clusters, Increasing € Societal **Knowledge Triangle**

jobs, investment and

consumer trust

Return on Investment

attributed to EIT Food

higher-value, fair,

high-skills food system

The EIT Food preferred Business Model Canvas includes 11 blocks

Below is our preferred Business Model Canvas modified from Osterwalder et al., 2010.



Technology Solutions

These describe the most important technologies for the functioning of the business model.



Customer needs

The understanding of the customer needs is an essential component for the success of the business model. What is the problem you are trying to solve? For which Customer Segment?



Key Partnerships

The Key Partnerships Building
Block describes
the network of suppliers and
partners that make
the business model work.
Who are our Key Partners?
Who are our key suppliers?
Which Key Resources are we
acquiring from partners?
Which Key Activities do
partners perform?



Key Activities

The Key Activities
Building Block describes the
most important things a
company must do to make its
business model work.



The Key Resources Building Block describes the most important assets required to make a business model work.



Value Proposition

The Value Propositions Building Block describes the bundle of products and services that create value for a specific Customer Segment.

What value do we deliver to the customer and to the wider pan-European economy? Which one of our customer's problems are we helping to solve? Which customer needs are we satisfying? What bundle of products and services are we offering to each Customer Segment?

Customer Relationships

The Customer Relationships
Building Block
describes the types of
relationships a company
establishes with specific
Customer Segments



Channels
The Channels Building Block
describes how a
company communicates with
and reaches its
Customer Segments to deliver a
Value Proposition



Customer Segments

The Customer Segments
Building Block defines the
different groups of people or
organizations an enterprise
aims to reach and serve.
For whom are we creating
value?
Who are our most important
customers?

Cost Structure



The Cost Structure describes all costs incurred to operate a business model.

What are the most important costs inherent in our business model? Which Key Resources are most expensive? Which Key Activities are most expensive?



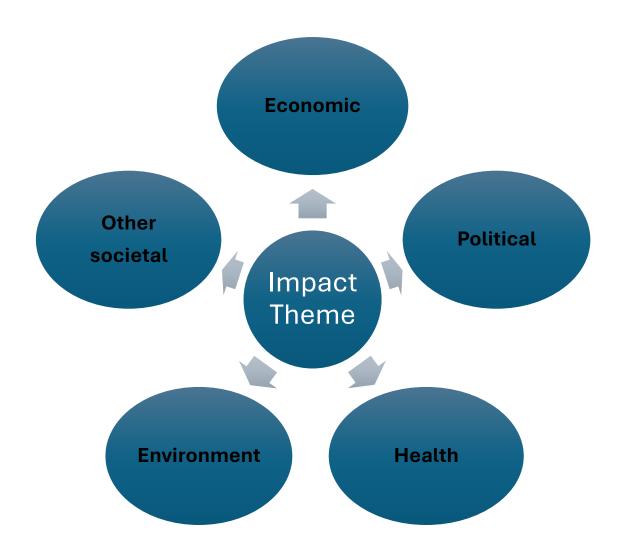
Revenue Streams

The Revenue Streams Building Block represents the cash a company generates from each Customer Segment (costs must be subtracted from revenues to create earnings).



EXERCISE 5: MATCH TO IMPACT TYPE

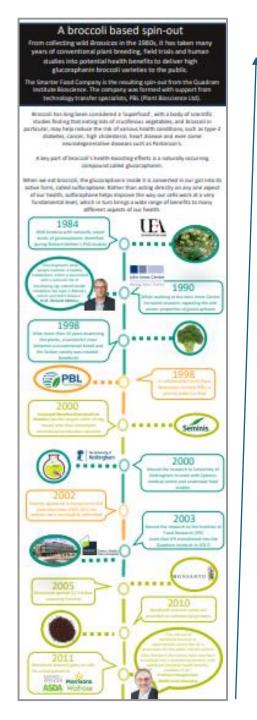


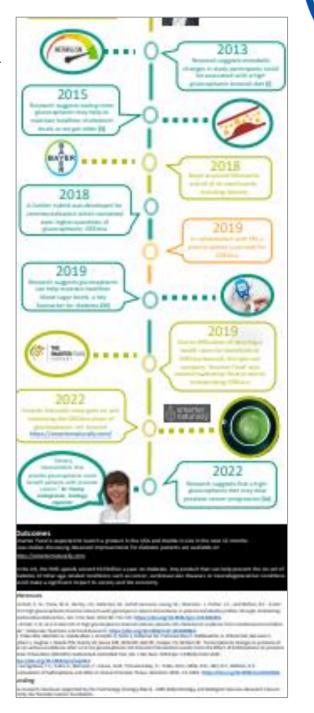


TIMELINES

Before a project you have GANTT charts.

After a project you can also use a timeline to demonstrate significant milestones

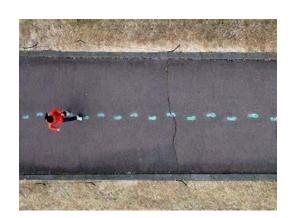




INDICATOR BASED TRACKING

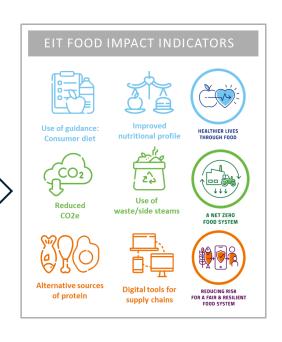
Linking KPIS TO OUTCOMES

Changes in preestablished indicators that would be expected to appear as impact occurs e.g. ...



EIT Food's Core Grant KPIs

CORE KPI	Description	
EITHE02.4	# Marketed Innovations	
EITHE04.4	Start-ups created of/for innovation	Г
EITHE05.1	Start-ups created by students	╚
EITHE06.1	Investment attracted	
EITHE07.1	Graduates from EIT labelled programmes	



A BUFFET OF INDICATORS



EIT Food metrics (KPIs)

&

Project /
programmme
specific metrics





It is shown here at the



Norwich Science Festival



Prof. Simon Carding organised a series of public dialogues.



They involved discussions, short presentations and questions from the audience at local patients at doctors surgeries and at the QIB building.

During the session at QIB the participants knowledge on the gut microbiome and a subsequent increase in it was recorded through raising hands and a hand held voting device. We were also able to record a significant increase in the participants willingness to be involved in clinical trials.







News and Impact stories. Excurre an Accredited Training Provider. Contact Us. About \$117 one or

Course catalogue Assess your skills Learn with EIT Food Develop your workforce Collaborate

From concept to sustainable product: Ariana Alva Ferrari is the co-founder of German start-up Viva la Faba, pioneering 'faba-lous' vegan cheese made from organic faba beans.

Starting a business wasn't always on her radar, but the Food Solutions programme gave her career a whole new direction.





Can you tell us a bit more about your background?

I was born in Peru and moved to the US when I was 13.1 studied international Business Administration and World Development Studies at San Francisco State

After that, I went back to Peru to get hands-on experience in areas like sustainable development and corporate social responsibility, which led me to a job with the United

OME PART OF THE CHEESE REVOLUTION! CHECK OUT THE VIVA LA FAMA

What prompted you to apply for Food Solutions?

I wanted a master's degree, but most programmes are super academic. When Hocked for something more practical, I found out about the University of Hohenheim in Germany. They offered a master's in bioeconomy that brought together people from all kinds of backgrounds interested in sustainable products.

moved to Germany to start my studies, but the pandemic hit shortly after.

That's when I discovered EIT Food's Food Solutions programme and the 2020 'Leaf to Root' challenge, a Europe-wide business competition. We had 10 months to come up with a food concept and a business prototype that rescues ingredients typically wasted in the primary sector

'Dur team explored lots of ideas - including plant-based chocolate bars and cabbage milk - but we landed on plant-based choose. During our research, we uncovered a shocking truth: dainy cheese is one of the biggest contributors to carbon emissions in people's diets. Yet the existing plant-based alternatives were far from satisfying.

Our concept ended up winning first prize in the Food Solutions programme:





When did you decide to start your own company?

I never thought I'd be running my own business, but the response to our prototype

Two jury members from the programme offered us support to keep going. My cofounder (an and) decided to take the leap.

We chose a partner who we believed would best leverage our strengths and open up greater opportunities for growth, in 2021, we officially founded Viva la Faba, named after the protein-rich faba beans we use to make our cheese."

How did the Food Solutions programme help you on this journey?





Impact case study (REF3)



Institution: University of Cambridge						
Unit of Assessment: UoA15 Archaeology						
Title of case study: Archaeological Contributions to Sustainable Farming and Food Security in China and India						
Period when the underpinning	g research was undertaken: Ma	y 2006 to December 2020				
Details of staff conducting the	underpinning research from t	he submitting unit:				
Name(s):	Role(s) (e.g. job title):	Period(s) employed by submitting HEI:				
Professor Martin Jones	Pitt-Rivers Professor of Archaeological Science	October 1990 to September 2018				
Dr Tamsin O'Connell	Reader in Isotope Ecology	October 2004 to present				
Dr Harriet Hunt	Research Associate	November 2004 to December 2014 & April 2015 to present				
Dr Cameron Petrie	Reader in South Asian and Iranian Archaeology	September 2005 to present				
Dr Adam Green	Research Associate	October 2016 to present				

Period when the claimed impact occurred: August 2013 to December 2020

Is this case study continued from a case study submitted in 2014? Yes

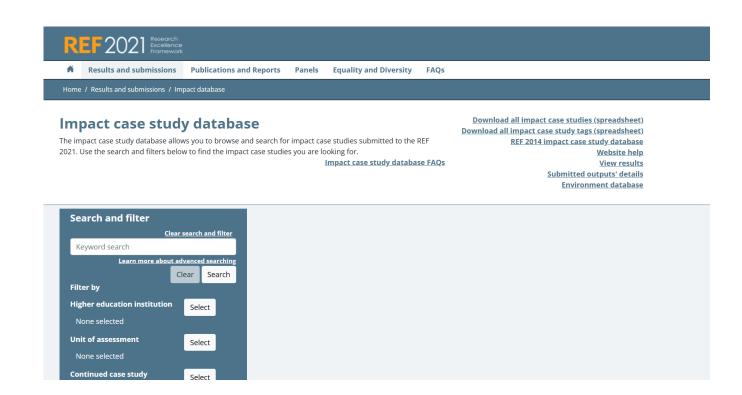
1. Summary of the impact (indicative maximum 100 words)

Archaeological research at the University of Cambridge has shown the importance of past agricultural practices, especially cultivation of hardy, adaptable millets and use of sustainable water management practices, in semi-arid regions of Asia. As a result, as submitted for REF2014, the Aohan area of Inner Mongolia, China, was designated a Globally Important Agricultural Heritage System by the United Nations Food and Agriculture Organisation (FAO) in 2012. The full and ongoing benefit of this work has become manifest in Aohan since August 2013, with major increases in the growing of millet and corresponding improvements in the wellbeing of farmers. Since 2019, moreover, ongoing research has inspired new initiatives by the Indian Administrative Service and the Department of Rural Development and Panchayats, Government of Punjab to promote diversity in farming and resilient water management practices in order to improve sustainability in India.

2. Underpinning research (indicative maximum 500 words)

In 2008, Jones and Hunt co-authored an influential article on two Asian millet species, foxtail and broomcorn, highlighting their early cultivation across Eurasia [R1]. Jones' multidisciplinary group subsequently discovered that these millets were first cultivated at least 8,000 years ago in Inner Mongolia, northern China, with stable isotope analysis by O'Connell and colleagues providing direct evidence for their consumption by humans and animals in this region from the same date [R2]. Supported by a European Research Council (ERC) Advanced Grant for the Food Globalisation in Prehistory project, the team discovered genetic evidence from locally adapted cultivars showing that the diversity in broomcorn millet originated in western Inner Mongolia, close to an early site with archaeobotanical and isotope evidence for its use [R3]. Millets then spread throughout Eurasia, in particular along the mountain corridors of Inner Asia.

Broomcorn and foxtail millets are hardy and well-adapted to semi-arid climates, with low water and nutritional requirements, and a demonstrated capacity for adaptive evolution in response to climatic challenges. Their short growing seasons made multi-cropping possible, which played a pivotal role in the development of settled societies and increased food security. Moreover, this property made millets suitable for the lifestyles of highly mobile pastoralists across northern China and Central Asia. They were subsequently incorporated into established agricultural systems in Europe and South Asia, fuelling dietary diversification and resilience to variable



<u>Impact database : Results and submissions : REF 2021</u>

INDICATOR BASED TRACKING

Changes in preestablished indicators that would be expected to appear as impact occurs e.g. ...

Code	KPI
EITHE01	Intellectual property rights
EITHE01.1	#Designed/Tested Innovations 2021-22 / #Innovative products, processes, methods & IPR 2023-25
EITHE02.1*	Innovations introduced on the market during the KAVA duration or within 3 years after completion (products or goods sold)
EITHE02.4*	Marketed Innovations with a sales value of >€10,000 within 3 years
EITHE03.1	KIC Supported Start-ups/Scale-ups
EITHE04.1*	#Start-ups created
EITHE04.4*	Start-ups created of/for innovation
EITHE05.1	Start-ups created by students enrolled and graduates from EIT-labelled programmes
EITHE06.1	Investment attracted by KIC-supported start-ups and scale-ups
EITHE07.1	Graduates from EIT-labelled programmes (used to just be PhDs and Masters FYI)
EITHE07.4	Graduates from EIT labelled MSc/PhD programmes
EITHE07.5	Students enrolled in EIT labelled MSc/PhD programmes
EITHE08.1	Participants in non-labelled education and training
EITHE09.1	#Graduates from EIT labelled programmes who joined Start-ups
EITHE14.1 / 15.1 / 16.1	Disseminated results, good practices and lessons learnt
EITHE16.1	# HEIs involved in EIT and KIC activities
EITHE18.1	% of less represented gender in top governance and management positions combined
EITHE20.1	Number of new Partnerships established as a result of the HEI Capacity Building Initiative
EITHE22.1	Number of new and established KIC Partners from RIS countries
KIC 01	# People actively engaged in targeted interventions aimed at encouraging healthier and more sustainable behaviour
KIC 03	# of entrepreneurs (not legally registered) who receive support from KIC and succeed to start a business within 3 years
KIC 04	# of novel solution concepts designed and tested with support from KIC
KIC 06	# of learners completing at least 75% of the steps in an online course
KIC 07	# ecosystem management activities in year N
KIC 08	# of innovative concepts developed







Use of guidance:

nutritional profile





waste/side steams

A NET ZERO FOOD SYSTEM



of protein







HEALTHIER LIVES THROUGH FOOD

DESCRIBING YOUR IMPACT

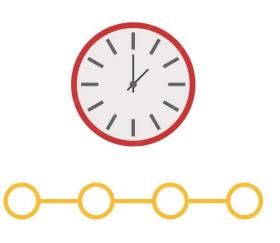


QUANTITATIVE OUTCOMES

QUALITATIVE OUTCOMES

INDICATOR BASED TRACKING

BE SPECIFIC



TIMELINE

Testimonials from end users **Testimonials from** practitioners Qualitative **Achievement of goal set** Change in perception, awareness or attitudes Change in culture, cultural discourse or appreciation and benefit

Improvements in CO2E footprint, water or soil quality Reduced morbidity / mortality Financial gains Number of companies, new roles or employment Number of (or profits from) new commercial products Improvement on social cohesion or mobility Time, money, uves saved or ecosystem variables as a result of

new practice

Quantitative

PICK EASY
WINS NOT
WHAT MIGHT
HAPPEN IN 10
YEARS

Your impact consultant can also help with this

- Google analytics •
- **Analytics**

Altmetric

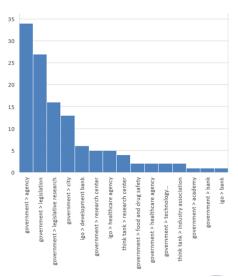
- Web scrapers i.e. google scholar = Apify
- BD tools such as Wellspring Scout, Bloomflow or Pitchhook
- **Altmetrics**
- ResearchFish



Who is citing "EIT Food"?

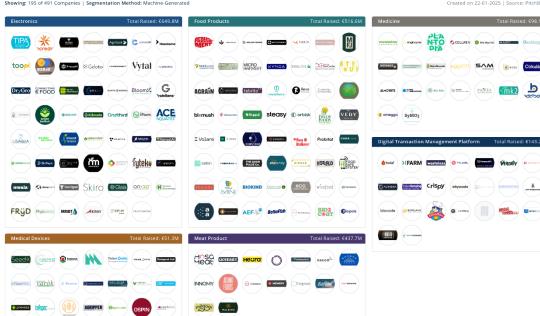
• Predominatly the policy-related citations came from goverment documents





Start up mapping (not complete) 4th March 2024

Created on 22-01-2025 | Source: PitchBoo



SDGs and regulations / policy

Food Loss & Waste: Regulatory Progress in Europe

- EU Waste Framework Directive
 - Revised most recently in 2018
 - Requires member states to reduce food waste at each stage of the food supply chain, monitor food waste levels, and report o progress
- Farm To Fork Strategy
 - Calls for legally binding targets to reduce food waste acros bloc
 - Seeks revision of EU rules on 'use by' and 'best before' dates
- EU Platform on Food Losses and Food Waste
 - Established in 2016 to bring together key stakeholders to share best practices, develop strategies to reduce food waste, and support implementation at member state level
- Food Donation Guidelines
 - Adopted in 2017 to facilitate redistribution of surplus food to those in need
 - Ensuring waste is minimized while maintaining food safety
- Common Agricultural Policy (CAP)
 - Includes measures to reduce waste and loss via promotion of sustainable agricultural practices
 - Encourages member states to implement food waste reduction measures at national level

SUSTAINABLE GALS

















13 CLIMATE ACTION



14 LIFE BELOW WATER



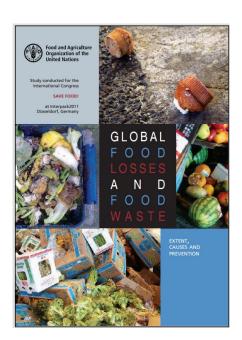




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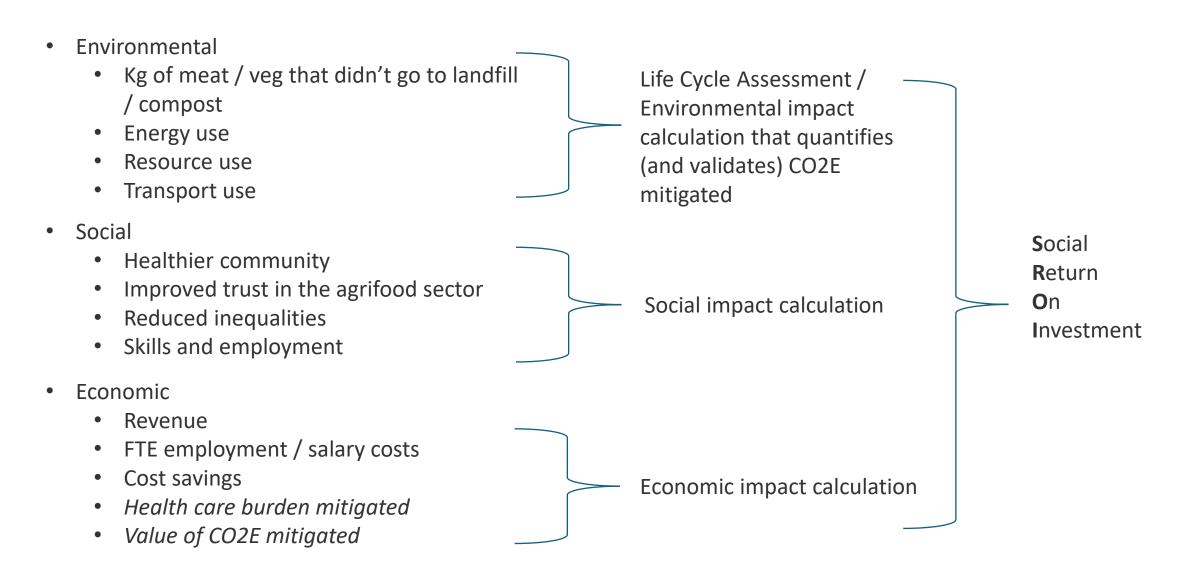




"CAN YOU CITE THESE?"



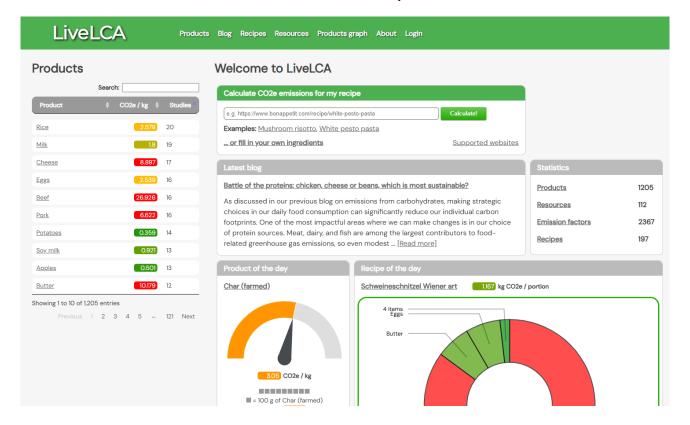
FOOD WASTE AND LOSS PROJECTS MIGHT HAVE



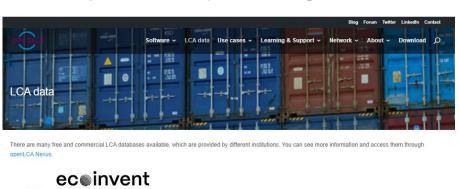
THEMES, OUTCOMES AND MEASURES

Impact metrics and proxies that may apply for f		ojects or programmes	Please note that this was put togther in a few mir	ns inbetween meetings - w	th more time I can develop
Note: a non-exhaustive list intended as a conversation st					
What is the CHANGE you can measure at any point or p	redict?				
Theme	Outcome	KPIs	Short term metrics (examples)	Mid term metrics	Long term
	More local people in employment	# marketed innovations	Revenue	saved	Revenue
	More opportunities for disadvantaged	# marketed innovations with a revenue of > 10,000	FTE increase	earned	SBOI
	people	within 3 years			
Economy (Promote Skills and Employment)	Improved skills	# people involved in co-creation	# New statups registered	investment	Lower risk of food insecurities
	Improved skills for disadvantaged people	# startups / scaleups supported	Increased employment or higher wages		
	Improved employability of young people	# participants on training courses			
		investment leveraged			
Growth (Supporting growth of responsible regional	More opportunities for local HEIs, SMEs and VCSEs	I funding raised in collaborative projects	Jobs retained in the agri-food sectors	leveraged	SROI
business)	Improving staff wellbeing and mental health	# collaborative project proposals drafted			
Dusiness)	Reducing inequalities				
	Ethical Procurement is promoted				
	Creating a healthier community	# stakeholder informed marketed innovations	# consumers or households participating in intervention	Increased uptake of innovation	Lower food waste at household level
Social (Healthier, safer and more resilient communities)	Vulnerable people are helped to live			THE TOTAL OF T	10101
	independently				
	More working with the Community				
	Carbon emissions are reduced	# marketed innovations	Weight or volume of food as new source of revenue	Land use mitigated	CO2E mitigated
	Air pollution is reduced	# more efficient process or methods	Weight or volume of food saved from landfill	LCAs "	Saved
Environment (Decarbonising and safeguarding our world)	Safeguarding the natural environment (includes biodiversity)	# marketed innovations (reused packaging)	% effeciency of process	Impact assessments	
	Resource efficiency and circular economy solutions are promoted		Lower resource use rates		
	Social innovation to create local skills and employment	# participants on training courses	# participants gaining employment	Increase to local wages	SROI
	Social innovation to support responsible business	# innovations reaching the potential end user (non-commercial marketed innovations)	Weight or volume of food saved from landfill	Improved community social value	CO2E mitigated
Innovation (Promoting social innovation)	Social innovation to enable healthier safer and more resilient communities	Increase in reported engagement from end users	Improved reported wellbeing or social cohesion		
	Social innovation to safeguard the				
	environment and respond to the				
	climate emergency				

https://livelca.com



https://www.openlca.org/lca-data/









www.LC-Inventories.ch



















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ProBas

Umweltbundesamt









VISUAL OUTPUTS







PROXIES

Measure	Units	Proxy Value
No. of full time equivalent direct local employees (FTE) hired or retained for the duration of the contract	No. people FTE	£31,285.00
No. of full time equivalent local employees (FTE) hired or retained on the contract who are long-term unemployed (unemployed for a year or longer)	No. people FTE	£20,429.00
No. of full time equivalent local employees (FTE) hired on the contract who are NOT in Employment, Education, or Training (NEETs)	No. people FTE	£15,382.90
No. of full time equivalent local employees (FTE) aged 18+ years hired on the contract who are rehabilitating or ex-offenders.	No. people FTE	£24,269.00
No. of full time equivalent disabled local employees (FTE) hired or retained on the contract	No. people FTE	£16,605.00
No. of staff hours spent on local school and college visits suporting pupils e.g. delivering career talks, curriculum support, literacy support, safety talks (including preparation time)	No. staff hours	£16.93
No. of weeks of training opportunities (BTEC, City & Guilds, NVQ, HNC - Level 2,3, or 4+) on the contract that have either been completed during the year, or that will be supported by the organisation until completion in the following years	No. weeks	£317.82
No. of hours of 'support into work' assistance provided to unemployed people through career mentoring, including mock interviews, CV advice, and careers guidance	No. hrs (total session duration)*no. attendees	£105.58
No. of weeks spent on meaningful work placements or pre-employment course; 1-6 weeks student placements (unpaid)	No. weeks	£194.50
Initiatives to be taken to support older, disabled and vulnerable people to build stronger community networks (e.g. befriending schemes, digital inclusion clubs)	£ invested including staff time	£1.00
Donations and/or in-kind contributions to specific local community projects (£ & materials)	£ value	£1.00
No. of hours volunteering time provided to support local community projects	No. staff volunteering hours	£16.93
Savings in CO2e emissions on contract achieved through de-carbonisation (i.e. a reduction of the carbon intensity of processes and operations, specify how these are to be achieved) against a specific benchmark.	Tonnes CO2e	£244.63
Carbon emissions reductions through reduced energy use and energy efficiency measures - on site	Tonnes CO2e	£244.63
Car miles saved on the project as a result of a green transport programme or equivalent (e.g. cycle to work programmes, public transport or car pooling programmes etc.)	, Miles saved	90.03
Volunteering time for environmental conservation & sustainable ecosystem management initiatives	No. staff volunteering hours	£16.93
Resources (on the contract) dedicated to creating green spaces, improving biodiversity or helping ecosystems.	£ invested	£1.00
Reduce waste through reuse of products and materials	Tonnes	£96.70
Innovative measures to promote local skills and employment to be delivered on the contract - these could be e.g. co-designed with stakeholders or communities, or aiming at delivering benefits while minimising carbon footprint from initiatives, etc.	£ invested - including staff time (volunteering valued at £16.93 per hours, expert time valued at £101.00 per hour) and materials, equipment or other resources	£1.00
Innovative measures to promote and support responsible business to be delivered on the contract - these could be e.g. co-designed with stakeholders or communities, or aiming at delivering benefits while minimising carbon footprint from initiatives, etc.	£ invested - including staff time (volunteering valued at £16.93 per hours, expert time valued at £101.00 per hour) and materials, equipment or other resources	£1.00
Innovative measures to enable healthier, safer and more resilient communities to be delivered on the contract - these could be e.g. co-designed with stakeholders or communities, or aiming at delivering benefits while minimising carbon footprint from initiatives, etc.	£ invested - including staff time (volunteering valued at £16.93 per hours, expert time valued at £101.00 per hour) and materials, equipment or other resources	£1.00
Innovative measures to safeguard the environment and respond to the climate emergency to be delivered on the contract - these could be e.g. co-designed with stakeholders or communities, or aiming at delivering benefits while minimising carbon footprint from initiatives, etc.	£ invested - including staff time (volunteering valued at £16.93 per hours, expert time valued at £101.00 per hour) and materials, equipment or other resources	£1.00



EXERCISE 6: GROUP CREATED EXAMPLES





CALL TO ACTION – WHY ARE YOU HERE?

- What are the possible outcomes from this workshop?
 - Are any of you now planning to encourage colleagues to apply for EIT Funding?
 - Do any of you feel better informed of the approach that might be most successful in obtaining EIT Food funding?
 - Have any of you increased your own networks? Skills?
 - Do any of you plan on following up with a speaker or participant on something that could lead to consultancy / collaborative funding / partnerships / problem identification or solving etc?







Improving food together















Email: Rebecca.Thompson@ElTfood.eu Social media: LinkedIN / Bluesky / Mastodon

Thank you for your time and enthusiasm today